ATLANTA CHARLOTTE CHERRY HILL

> CHICAGO **DALLAS**

> > **DENVER**

HARRISBURG

HOUSTON

LONDON

LOS ANGELES

MIAMI

BEFORE FACING A LAWSUIT: WHAT EVERY ESTABLISHMENT NEEDS TO **KNOW**



O'CONNOR PRESENTATION

NEW YORK DOWNTOWN

NEW YORK MIDTOWN

NEWARK

PHILADELPHIA

SAN DIFGO

SANTA FE

SEATTLE

TORONTO

TRENTON

WASHINGTON, DC

WEST CONSHOHOCKEN

WILKES-BARRE

WILMINGTON

Presented by By: Josh Greenbaum and MaryTeresa Soltis



The confidence to proceed.



Facing A Claim Or Lawsuit

- Claim
- Letter of Representation
- Suit/First Notice
 - Complaint
 - Answer
 - Discovery
 - Settlement
 - Trial





Facing A Claim Or Lawsuit

- What Role Should You Play Once A Lawsuit Is Filed?
- What Are Your Rights And Obligations?





You Either Insure or Work for ABC Food and Beverage's Risk Management or Legal Department

What Do You Need To Know To Assess ABC's Exposure and Defend This Case?





Assessing Exposure

- What Types of Liability Are You Facing?
 - Violation of a Dram Shop Statute?
 - Service to minors
 - Service to visibly intoxicated patrons
 - Common law claims
 - Negligence
 - Negligent training
 - Negligent hiring
 - Negligent supervision





Assessing Exposure

- What may change the server's responsibility over the course of an event?
- To whom will your jurisdiction assign the ultimate responsibility?





Assessing ABC's Exposure

- You need to know all about ABC
 - At what other types of events do they provide food and beverage service?
 - Who are its employees?
 - What is their significance, if any?





Assessing ABC's Exposure

- What are its alcohol polices and procedures?
- What training does it offer its employees?
- What documents does it have?
- What documents are missing?
- What are its recordkeeping policies?
- Have there been any prior incidents?





ABC's Alcohol Policies and Procedures (What You'd Like to Find)

- Identification
- Recognizing Intoxication
- Preventing Intoxication
- Service
- Preventative Measures
- Documenting Incidents
- Required Training/Certification
- Enforcement





ABC's Alcohol Policies and Procedures (What You'd Like to Find)

- Preventative Measures
- Never allow intoxicated guests to drive
 - Call a taxi.
 - Persuade a sober friend/spouse to drive and go out to the car to make sure they do so.
 - Call a friend or family member.
 - If an intoxicated person insists on driving, call the police.





- Create a safe and secure environment
 - What is the mission/goal of your business?
 - Business organization
 - Management
 - Human Resources
 - Event employees
 - Rules
 - Enforcement





- Sporting events/festivals/community events
 - Segregate alcohol servers from family-related activities.
 - Smaller cup sizes
 - Drink limits
 - Limits on time of service
 - Review policies before the event.





- Train managers and supervisors on how to confront those who consume alcohol.
 - Patrons
 - Employees
 - Students





- Prior to an event, create an Event Checklist that addresses:
 - Size of the crowd
 - Staffing
 - Time when service of alcohol ends
 - Transportation options
 - Designated drivers/alternative transportation





Event Checklist/Daily Checklist

-		
		EVENT CHECKLIST
Date		Location
# of L	ocation:	# of Vendors # of Compliance Supervisors
Yes	No	
[]	[]	All servers working have attended an alcohol awareness-training program [] TIPS []
[]	[]	Required signage posted at all alcohol sales points. []
[]	[]	 State & Local Laws Conducted post event review with security/client/supervisor.
	[]	Identification procedures reviewed with servers prior to opening
1	[]	Special promotional program in use for this event. Compliance Supervisors report any violations of policy.
Specif	fic Comm	nents:
		<u> </u>
		Manager's Signature:
		ttach to Daily Cashiers Report .





Incident Checklist

Limit of drinks per transaction (changes per event)

Attendance at the event:

What time did alcohol service stop? (helps to determine other service)

Type of alcoholic beverages served:

What time did the facility close?

Total amount of beer sales at the stands near this section

Total amount of beer sales at the stands near this section:







Alcohol Inspection Checklist

Name of Organization:			
Location of Event:	Date:		
Time of Inspections:			
Someone on the door to check IDs			
Alcohol brought outside room			
Underage persons in room			
Intoxicated persons in room			
Serving beer in bottles?			
Liquor license displayed			
Servers wearing ID			
NABS available			
Server(s) consuming alcohol			
Server(s) intoxicated			
Estimated no. of persons at the event			
Products available and price:	\$		
	s		
	\$		
<u> </u>	\$		
Name(s) of server(s) and ID number. Indicate if they did Training Program.	not complete the Servers Intervention		
Problems/Recommendations:			
Serving alcohol after license has expired?	. If yes, until what time?		



Age Verification Form

I hereby certify that I am 21 years of age or older. I understand that in making this statement I may be subject to a fine or a possible jail term if I have misrepresented my age for the purpose of obtaining alcohol beverages. I also understand that I could be held legally responsible for all damages caused to the licensee.

Name:	
•	
	Date:
Employee:	
Type of ID:	ID Number:



Enforcement

- Policies are hollow if not enforced
- Disciplinary violations, including loss of job
- Reward and protect those who come forward to report violations
- Conduct and document internal inspections
- Use independent auditors to periodically monitor compliance





External Audit Report

EventReport

Page 4 of 7

Event Notes: Agent approached employee and requested three cups of beer. Employee stated there was a two beer limit. Employee did not request proper identification from agent prior to dispensing beer. Cash transaction handled properly.

Agent was 25 year old male.

EventWorkers(s): African American Female

:medium build, light skin tone.

Event Notes: Agent approached employee and requested three cups of beer. Employee stated there was a two beer limit. Employee did not request proper identification from agent prior to dispensing beer. Cash transaction handled properly.

Agent was 25 year old male.





Assessing Prime Time's Exposure Documents

What Documents Do You Want to Find?





Assessing ABC's Exposure Documenting Incidents

- Written record of any unusual event.
- What to document:
- Complete immediately following the incident
 - Not at the end of a shift, the next day or when an audit is called.





Assessing ABC's Exposure Documenting Incidents

- What Should be in the Incident Report?
 - Time, date, employee and manager on duty
 - Explain patron's behavior and why action was taken.
 - Note the taxi company, driver's name, and time of pick-up if a ride is called.
 - Actions taken to verify questionable identification
 - Identify any witnesses



Incident Record Form Date: ______ Time of Day: _____ Server: _____ Manager: ____ Customer Name and Description: _____

Intervention Strategies Used

Description of Incid	lent:	
Intervention Strateg	ies Used:	
Other Witnesses:		
Signatures:		



PLOBARZEY WAS PRO-creder from 840227 INCIDENT Pennsylvania Liquor	DOCUMENTATION	ON	FORM**	Responsible Alcohol
Control Board Altohol Education Patron Name	Date1	Time	AM/PW	Management Program. RAMP
Address				
Phone Number	Employer			
Age of the person Physical Description of Patron	Verified or Approximated (circle o	ne)		
rityakai Description of Patron				

Time patron arrived _____ am/pm Time departed _____ am/pm

Was medical attention given? Yes_____ No____

Was hospitalization needed? Yes_____ No____

How did the patron contribute to the injury? ______

7. Were law enforcement authorities called? Yes_____ No____

Time of the call______AM/PM Who made the call?

Name(s) of the officer(s) responding: ______

8. Did the patron drive from the establishment? Yes_____ No____

9. Auto Make_____ Model _____ Color____ License Number_____

Describe the incident (including eyewitness accounts



Address		Phone	
Signature	Employer		
Witness #2 Name			
Address		Phone	
Signature	Employer		
Signature of person completing the form		Date	
* This form is not a legal substitute for the PLCB-931 Declar	wition of Age Card.		

** This form is not a legal substitute for the PLCD-931 Declaration of Age Card.
** This form may be duplicated without the permission of the Pennsylvania Liquor Control Board.

Assessing ABC's Exposure Who Will Be ABC's Witnesses?

Who are your witnesses and how will they present?





Assessing ABC's Exposure ABC's Witnesses

- Are your witnesses' employee files up to date?
 - Pre-employment background searches.
- Is their certification/training current?
- What will they say about their understanding of ABC's policies and procedures and their enforcement?
- Do your witnesses have any policy violations documented?





Assessing ABC's Exposure Facts About ABC's Witnesses

- Jim and George were served by 3 different people that night.
- Jim and George were served by 3 different people
 - What is their significance and impact on ABC's exposure?





Assessing ABC's Exposure Who Are The Witnesses To The Accident?

- How will those involved in the accident present as witnesses?
- Survivor, Jim may have:
 - Purchased alcohol underage;
 - Used false identification;
 - Consumed beer underage;
 - Decided to drink, drive, and speed;
 - Use of illegal drugs.





Assessing ABC's Exposure Facts About the Establishment

- No prior LCB violations.
- Employee files are up to date.
- All training is current.





Assessing ABC's Exposure ABC's Policies and Procedures Were they Enforced?

- Card everyone who appears to be under 30 (when giving wristbands and at the stands).
- Everyone must have a wristband to be served alcohol.
- Confiscated the wristbands of those who are refused service.
- Signs are posted regarding identifying visible intoxication.
- Those involved in fights are to be removed from the premises.
- Serve only one drink per customer.
- No service to minors or visibly intoxicated patrons.
- Unwritten policy to call a taxi for intoxicated patrons.





Defending ABC What Do You Want to Know?

- Venue
- Other Defendants
 - Who would you consider joining?
 - What are the practical implications?
- Discovery
 - Documents are a sword and a shield
- Experts
- Motion Practice
- Standard of Proof
- Defenses
- Punitive Damages





Defending ABC Documents You May Be Asked to Produce

Be Prepared and Have These Documents Already:

- Current Liquor License
- Current list of employees
- Credit card receipts
- Daily sales totals
- Employee files and schedules
- Minute book
- Age verification forms
- Video/security surveillance





Defending ABC Documents You May Be Asked to Produce

- Documents ABC May be Asked to Produce:
 - Reports of prior incidents
 - Records of LCB violations and responses thereto
 - Employee files (including training records)
 - Prior complaints/lawsuits
 - Audit reports
 - Memos re: changes in policies and procedures
 - Employee handbooks





Defending ABC Documents to Aide Your Defense

- Documents Pertaining to the Accident
 - Police Report
 - Witness Statements
 - Jim Hanson's prior statements
 - Prior Criminal History
 - George Hanson's prior DUI
 - Accident Scene Photos
 - Prime Time glass found at the scene (suggests another point of service between service at the concert and the accident)
 - 2 half-smoked marijuana cigarettes were found inside the car.





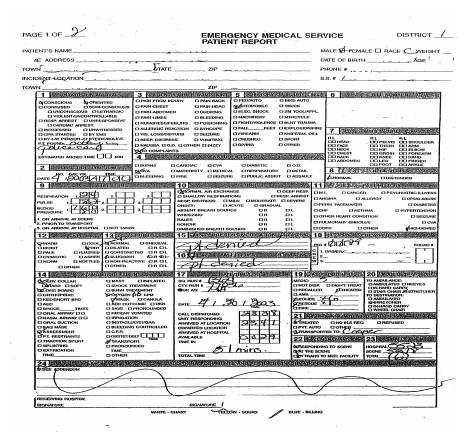
Scene Photos





Documents to Obtain to Aide Your Defense

Medical Reports (Example)







PAGE _ OF _ OF	RUN #:
ADDITIONAL HISTORY OR PERTINENT INFORMATION	DATE//
Pl. us involved in a MYA where	Il continuedar.
rolled over. Pt. was the restrained	ed passenger Pt. Ind.
no complints of any kind . Pt	- had despine specautions
taken. Ht. stated he had be	
taken. Pt. Stated he had been	2 drinken the
July - (The man and the land of	DI MODICS OSCICIONI
autor and intermediate	TO THE MOSTORIA
and the near led the	MORE
	1504 / 11
· · · · · · · · · · · · · · · · · · ·	
To Folice 3 TIME Respiratory Rate Rapid 2 Slow 1 Slow 1 Slow 1 Slow 1 Slow 2 Slow 1 Slow 2 Slow 2 Slow 2 Slow 3 Sl	@ //s./\ // // //
Oriented 5 Contused 6 Contused 4 Rapprogniate 2 Rate 10 Rabent = 0 Rate 10 Rat	·· To the time () but
Words	R) 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
Purposeful move- ment (pair)	1 H 125
Total GCS Points TRAUMA SCORE (1424) (Point SCORE)	2 # 73
O'CONNOR.	

Il Rights Reserved.



Documents to Obtain to Aide Your Defense

Excerpt from Coroner's Report (Examples)

Digestive

The tongue and hypopharynx show no evidence of previous injury or disease. The esophagus is normal and enters the stomach in the usual manner. The stomach contains 800 cc. of thick, yellow liquid. It smells like apples. This is suggestive of beer consumption. There is no gastritis or ulcer. The small bowel, appendix, and large intestines are unremarkable on serosal surface. The 1850 gram pink-brown liver has a smooth, thin capsule. The cut surface is pink-brown, appendix, and has retained architecture. The biliary tree is not dilated. There are no focal lesions.

The stomach contains 800 cc. of thick, yellow liquid. It smells like apples. This is suggestive of beer consumption.





Defending ABC What Experts Do You Need?

SAMPLE TOXICOLOGIST REPORT TIME LINE

Date	Time- hour		BAC %	Comments	
Jan 1, 2005		8:10		0.069	
		8:00		0.07	
		7:00		0.09	
		6:00		0.11	
		5:00		0.13	
		4:00		0.15	
		3:00		0.17	
		2:00		0.19	
		1:30		0.20	
		1:00		0.21	
Dec. 31, 2004	0.00		0.23	Left the Country Club	
		23:00		0.25	
		22:00		0.27	
		21:00		0.16	
		20:30		0.10	Arrive at the Country Club





Defending ABC Time-Line

- 4:30 p.m. Purchase 2 six packs of beer at Gas
- 5:00 p.m. Arrive at fraternity party
- 8:00 p.m. Leave fraternity party
- 8:15 p.m. Arrive at Concert
- 9:00 p.m. Concert begins
- 12:00 a.m. Leave Concert
- 2:00 a.m. Accident
- 2:30 a.m. Autopsy George BAC .18
- 3:00 a.m. Jim's blood is drawn BAC .14

Station store





Defending ABC What Do the Hansons Have to Prove?

- Standard of proof under most Dram Shop Acts
 - ABC served alcohol to Jim and George Hanson;
 - Who were, at the time of service, minors or visibly intoxicated;
 - Such service of alcohol was a proximate cause of George's death and Jim's injuries; and
 - George's death and Jim's injuries were foreseeable consequences of the negligent service of alcohol.





Defending ABC What Defenses Do We Have?

- Can the Hansens prove service to a minor or visibly intoxicated patron?
- Did ABC's service to Jim and George cause the accident?
 - Alcohol purchased at Gas Station Store
 - Alcohol consumed at fraternity party
 - Alcohol consumed at Fagan's (last known service before the accident)
 - Possible consumption at Prime Time





Defending ABC What Other Defenses Do We Have?

- Comparative and Contributory Negligence
 - What are the jurisdiction's rules/standards?
 - What arguments do we have?
 - Decision to purchase alcohol underage and with fake ID
 - Decision to use fake ID to gain permission to drink at the concert
 - Decision to drink knowing he was the designated driver
 - Decision to drive
 - Decision to become a passenger with one who had been drinking
 - Decision to use illegal drugs
 - Decision to speed





Defending ABC Against Punitive Damages

- What Facts Would Be Argued to Support a Punitive Damages Award?
- What Facts Would Be Argued Against a Punitive Damages Award?





What To Do If An Accident Happens Or You Get Sued

- Contact counsel
- Contact your insurance carrier
- Contact other entities involved
- Preserve documents and other possible evidence
 - Litigation hold
- Look at applicable contracts





What To Do If An Accident Happens Or You Get Sued

- Who is Your Lawyer and What Role Will You Play in the Case?
 - Can you choose counsel?
 - Does that attorney know and understand your business?
 - How will you handle reporting?
 - Request a litigation budget
 - Listen to your counsel, but it is ultimately your decision.





What To Do If An Accident Happens Or You Get Sued

- Complaint, Answer, Discovery, Motions, Settle/Trial
- Require a litigation plan and budget
- Manage discovery
- Apply a business analysis
- Leave your emotions out of it





After The Dust Clears

- Revisit your litigation plan and budget
 - Plan v. Reality
- Ask what you could have done to be more efficient
- Fix any operational problems that gave rise to the lawsuit
- Fix any problems with your insurance, contracts, or operations
- Make these things someone's job to handle and report to you!

